

Health, Wellbeing and Vulnerable People Executive Advisory Panel

Report Title	Integrated Care System design principles
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List of Appendices

Appendix A – ICS Outline Design

1. Purpose of Report

- 1.1. To provide an opportunity for the Health, Wellbeing and Vulnerable People Executive Advisory Panel (The EAP) to provide comment, advice and opinion to the Executive Lead for Adults, Health and Wellbeing regarding the proposed design principles for the Northamptonshire Integrated Care System that will be presented to the council’s executive for endorsement.

2. Executive Summary

- 2.1 The Government’s Health and Care White Paper “Integration and Innovation: working together to improve health and social care for all” was introduced to the House of Commons on 11 February 2021.
- 2.2 On 6 July 2021, the Health and Care Bill was introduced to parliament and received its second reading on 14 July 2021.
- 2.3 Following publication of the health and care white paper the local health and care system commissioned a targeted piece of work to explore ICS design opportunities and changes required to meet the requirements set out. The local system was keen not to merely lift and shift current commissioning arrangements into the Integrated Care Statutory body and wanted to maximise the opportunities for partnership working.
- 2.4 The document attached as appendix 1 “ICS Outline Design” sets out the summary of work undertaken and the design principles that are presented to the Executive for endorsement.
- 2.5 The Health, Wellbeing and Vulnerable People Executive Advisory Panel’s (EAP) feedback from this report will be provided to the Executive at its meeting on 05 August 2021 where it will consider the ICS design principles.

3. Recommendations

3.1 It is recommended that the EAP:

- a) Consider and provide feedback to the executive lead on the design principles for the Northamptonshire ICS that will be presented to the executive for endorsement on behalf of the council
- b) Make any recommendations on the future role that the EAP, or other fora could, or would like to play in the continued development of the ICS alongside the role of North Northamptonshire Health and Wellbeing Board

3.2 The reasons for the recommendations can be summarised as follows:

- Whilst not a decision-making forum, there is an opportunity for councillors involved in the EAP to play an important role in advising the executive on policy development around integrated approaches with health services in North Northamptonshire that have the potential to positively impact on the health and wellbeing of all residents.
- Some of the design principles are required following the publishing of the Health and Care White Paper. Other principles have been proposed following extensive stakeholder engagement with health and care delivery partners in Northamptonshire.
- The design principles formulate the start of the process of becoming an integrated care system and there will be more opportunities for councillors to play an important role in advising the executive on policy development around integrated approaches with health services in North Northamptonshire that have the potential to positively impact on the health and wellbeing of all residents.
- Significant work has been undertaken locally to reach the current set of design principles.

4. Report Background

- 4.1 The Government's Health and Care White Paper "Integration and Innovation: working together to improve health and social care for all" was introduced to the House of Commons on 11 February 2021.
- 4.2 On 6 July 2021, the Health and Care Bill was introduced to parliament and received its second reading on 14 July 2021.
- 4.3 The proposals are the culmination of two years of Government work alongside the NHS, local councils, and the public. The aim of the White Paper is one that delivers "greater integration, reduces bureaucracy and supports the way that the NHS and social care work when they work at their best: together".
- 4.4 It should be highlighted that neither the white paper nor bill contain proposals for the long-term reform of social care. A link to the white paper is available at section 8 or this report.
- 4.5 Following publication of the health and care white paper the local health and care system commissioned a targeted piece of work to explore ICS design opportunities and changes required to meet the requirements set out. The local system was keen not to merely lift and shift current commissioning arrangements into the Integrated Care Statutory body and wanted to maximise the opportunities for partnership working.
- 4.6 The document attached as appendix 1 sets out the summary of work undertaken and the design principles that will be presented to the Executive for endorsement at its meeting on the 05 August 2021.

5. Issues and Choices

- 5.1 Significant engagement of health and care partners has taken place during the first phase of work and consensus has been reached that the principles presented are both balanced but also capture the ambition to be expansive in what an ICS could be in Northamptonshire and aim to deliver better outcomes for our residents in North Northamptonshire.
- 5.2 Throughout the process of engagement these principles have been refined and as the recommendations state, the Executive is being recommended to endorse the design principles but with the recognition that further work is required on how the ICS will then be delivered, with the full implementation being delivered effectively in three further phases.

6. Implications (including financial implications)

6.1 Resources and Financial

- 6.1.1 At the point of writing this report there are no direct financial implications of endorsing the design principles.

- 6.1.2 Closer, more integrated working aims to deliver more efficient services with better outcomes for people, however the specific piece of work being undertaken primarily looks at design of the governance and delivery arrangements that will deliver those efficiencies.
- 6.1.3 Whilst having no direct financial implications at this point it is important to note that there continue to be significant plans developing around Integrated Care Across Northamptonshire (iCAN).
- 6.1.4 There is the potential for subsequent proposals to be brought forward at a later date and it is intended to provide executive with an update on iCAN at the executive meeting on 26 August 2021. Currently the proposals do not include a financial contribution by the local authorities to deliver this transformation programme, however there is exploration as to whether iCAN has the potential to provide additional efficiencies above and beyond those designed into the Adults Target Operating model that were launched in October 2020.
- 6.1.5 Any proposals for local authority contributions towards iCAN will need to be clearly supported by evidence showing how benefits would be realised by the local authority through that investment and any risks associated that may affect realisation of those efficiencies.

6.2 **Legal**

- 6.2.1 As previously stated, the white paper and Health and Care Bill referred to in paragraphs 5 to 5.3 of this report set out the underlying legislative context to the development of Integrated Care Systems.
- 6.2.2 Currently there are also Better Care Fund (BCF) arrangements that also allow for integrated care arrangements to be put in place between local authorities and NHS commissioners. With the ICS being required to put in place a statutory body and there being significant similarities in the ambitions of both BCF arrangements and ICS it is likely that at some point the arrangements around BCF and ICS will evolve locally to deliver the ambitions of both.
- 6.2.3 The creation of Integrated Care systems does not take away the responsibilities of councils in relation to the role of both Health and Wellbeing Boards and the Health Scrutiny function, however part of the next phases of work will go further to clarify the relationships between all three functions.

6.3 **Risk**

- 6.3.1 There are no significant risks arising from the proposed recommendations in this report. However, it should be noted that there are tight timescales to undertake the statutory elements of putting in place the ICS statutory body for Northamptonshire and therefore decision making is required at pace to ensure the necessary consultation activities with NHS staff that are affected are able to be completed in time for an April 2022 implementation of the ICS statutory body.

6.4 Consultation

- 6.4.1 Appropriate public consultation was required and undertaken by Central Government through both the publication of the white paper and subsequent publication and legislative processes followed for the Health and Care Bill at which the bill is currently at committee stage in the House of Commons.
- 6.4.2 Significant local engagement has been taken with system partners to explore and support the overall proposals that the health and care system as a whole believe will work best within the local system.

6.5 Consideration by Scrutiny

- 6.5.1 Whilst not considered by the scrutiny commission due to timescales involved the opportunity has been taken to bring the proposed design principles to the Health, Wellbeing and Vulnerable People EAP and a summary of those discussions will be provided to the Executive at its meeting on the 05 August 2021 when it will consider the ICS design principles.

6.6 Climate Impact

- 6.6.1 There are no known direct climate impacts of associated with this report or its recommendations however as integrated approaches continue to progress there are opportunities that can be explored around shared use of estates, supply chain initiatives and locating care closer to communities that have the potential to have positive impacts on the council's climate commitments.

6.7 Community Impact

- 6.7.1 The intended consequences of closer integration of health and care are expected to deliver better health and wellbeing outcomes for residents of North Northamptonshire.

7. Background Papers

“Integration and Innovation: Working together to improve health and social care for all (Department of Health, 11 February 2021) online. [Integration and Innovation: working together to improve health and social care for all \(publishing.service.gov.uk\)](https://www.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/91221/integration-and-innovation-working-together-to-improve-health-and-social-care-for-all.pdf) [accessed 2021.07.19]

[Health and Care Bill - Parliamentary Bills - UK Parliament](#)

Appendix 1: ICS Outline Design



ICS outline design -
updated following Pa